

MEREDITH L. (BUTCH) HENRY, JR.

Senior Construction Manager

EDUCATION

B.S., Construction Management, Boise State University, Boise, Idaho

EXPERIENCE

Mr. Henry has over twenty-five years of experience in the construction industry with a focus on management of large, complex public works and industrial construction projects, in addition to conceptual and detailed estimating. He has worked for both public works agencies and private industry on projects as diverse as refineries, pulp and paper mills, power plants, and concrete structures. He has also developed a thorough understanding of the many facets of the building industry, including: contract negotiations, labor negotiations and labor law, schedule development and management, safety management and mitigation, partnering, conflict resolution, quality control and assurance, and property development.

Prior to his work with Pinnell/Busch, Inc., Mr. Henry worked for a number of national contractors including J. H. Kelly, Granite Construction Company, and Green Construction Company. His work with Pinnell/Busch has included an estimating system for forecasting decommissioning costs for coal and gas-forced power plants, wind farms and LNG facilities.

Project Management and Estimating

With his extensive construction, industrial and mechanical construction background, Mr. Henry brings a unique perspective to challenging construction projects. He served as Vice President of Operations for J.H. Kelly where he managed multiple projects and disciplines in 25 states. These projects ranged from heavy civil construction projects, to refinery, pulp and paper, metals, high tech, and food service. His industrial project experience has included the management of difficult refinery retrofits, turnaround and greenfield installations. He is well versed in overseeing complex projects that require sophisticated estimating and project management skills.

Petrochemical, Coal, and Gas

- ◆ \$118 million Low Sulfur Gasoline Project, BP Oil, Blaine, Washington
- ◆ \$12 million Coal Reclaim Cut and Cover Project, Transalta, Centralia, Washington
- ◆ \$100 million Gas Recovery Unit Upgrade, Equilon Enterprises, Anacortes, Washington
- ◆ \$408 million Ferndale Refinery Upgrade Project, Conoco/Phillips, Ferndale, Washington
- ◆ \$65 million Refinery Expansion, Mapco, North Pole, Alaska
- ◆ \$200 million Carbon Fibers Project, Conoco-Phillips, Ponca City, Oklahoma
- ◆ Cost Guide for the Retirement of Oregon Energy Facilities, Oregon Department of Energy and Pacific Energy Systems, Portland, Oregon
- ◆ Estimate the cost of retirement and site restoration, Columbia Ethanol Plant Project, Pacific Energy Systems, Portland, Oregon

Waste Water Treatment

- ◆ \$33 million Waste Water Treatment Plant Upgrade, Longview, Washington
- ◆ \$125 million Waste Water Treatment Project, ARCO, Butte, Montana

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Wood Products

- ◆ \$400 million Longview Modernization, Weyerhaeuser, Longview, Washington
- ◆ \$250 million No. 3 Paper Machine Project, Kimberly-Clark, Jenks, Oklahoma
- ◆ \$110 million Board Plant, US Gypsum, Rainier, Oregon
- ◆ \$275 million West Tacoma Mill Upgrade, Steilacoom, Washington.
- ◆ \$30 million ECF Bleaching Project, Ketchikan Pulp, Ketchikan, Alaska

Industrial Projects

- ◆ \$500 million Advanced Silicon Materials Project, Butte, Montana
- ◆ \$15 million Lime Kiln ESP Project, Potlatch Corporation, Lewiston, Idaho
- ◆ \$210 million Battle Mountain Gold Project, Cheesa, Washington
- ◆ \$100 million Olympia Brewery Upgrade, Tumwater, Washington
- ◆ \$30 million Bleach Plant Upgrade, Kimberly-Clark, Everett, Washington
- ◆ \$10 million Gainer Expansion, Kalama Export, Kalama, Washington
- ◆ \$280 million Mint Farm Power Generation Project, Longview, Washington

Other Projects

- ◆ Construction project monitoring and reporting for construction related financing as a consultant to the bank, Twin City Bank, Longview, Washington
- ◆ Provide construction and maintenance consulting for Real Property Assets managed by the Trust Department, Cowlitz Bank Trust Services, Longview, Washington
- ◆ HIO Investment Properties, LLC and HIO Commercial, LLC, provided real property development consulting and construction development related consulting services
- ◆ Spray Park Project, Kelso, Washington
- ◆ Provide loss mitigation and insurance damage claims consulting for large real property losses and damages
- ◆ Provide real estate consulting services as a licensed real estate professional
- ◆ Provide business set-up and continuous improvement consulting
- ◆ Provide construction estimating and budget development consulting services
- ◆ Provide land development and permit application and procurement consulting services

Public Works Project Management and Estimating

Mr. Henry also has significant expertise in estimating and managing civil construction projects for federal agencies including the U.S. Army Corps of Engineers and the Bureau of Reclamation. He has managed numerous highway projects throughout the U.S. and additional projects for state level public agencies. His highway expertise includes massive earthmoving operations, interchange structures and appurtenances. Representative projects include

Public Works

- ◆ \$78 million construction project Mt. St. Helens Dam, Toutle Washington
- ◆ \$85 million Jordanelle Dam, Heber City, Utah
- ◆ \$500 million Interstate 64 in Southern West Virginia, West Virginia Department of Highways
- ◆ \$64 million Interstate 287 in New Jersey, New Jersey Department of Highways
- ◆ \$100 million Wenatchee Works Upgrade Project, Malaga, Washington

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PROFESSIONAL AFFILIATIONS

- ◆ Trustee, Western Washington Laborers-Employers Pension Trust
- ◆ Trustee, Northwest Laborers-Employers Health & Security Trust
- ◆ Associate Member, Associated General Contractors
- ◆ Managing Member, On the Border Development, LLC
- ◆ Lower Columbia Contractors Association
- ◆ Kelso/Longview Chamber of Commerce